

## Sites of the Future

At Mondelēz International, we're reinventing our supply chain through our global Sites of the Future (SoF) to fuel the growth of our Power Brands. Our investments in Sri City, India; Salinas, Mexico and Opava, Czech Republic, are active examples of how we're simplifying and standardizing our operations.

Our SoF's are mega, multi-category, modularly designed facilities, that enable our plant infrastructures to operate more efficiently and with greater flexibility. Bringing our operations in under 'one roof' allows for speed to market – from sourcing to selling. At the core of our SoF strategy are our Lines of the Future, Lean Six Sigma, productivity and safety standards and capability building. All of this enables us to reduce costs, increase efficiency and eliminate losses ... while quickly meeting consumer demands.

### Opava, Czech Republic (Largest MDLZ Biscuit Facility in MEU)

- **Investment:** \$150 MM
- **Area:** 47 acres
- **Employees:** 800
- **Power Brands produced:**  
*Oreo, belVita, Milka*



### Salinas, Mexico (Largest MDLZ Biscuit site in LA)

- **Investment:** \$130 MM
- **Area:** 46 acres
- **Employees:** 825
- **Power Brands produced:**  
*Oreo, Mini Oreo, Ritz, belVita, Chips Ahoy!, and Honey Maid*



### Sri City, India (Largest MDLZ Manufacturing Facility in AP)

- **Investment:** \$190 million (phase 1)
- **Area:** 134 acres
- **Employees:** 1,600 by 2020
- **Power Brand produced:**  
*Currently producing Cadbury Dairy Milk; soon to be a multi-category site*



### Built with sustainability in mind

- Sites possess latest technological innovations which make these environment friendly
- Sri City: LEED Gold Certified Site, ~0.6 MW of energy generated through solar
- Opava: Rain water usage for toilet flushing in new production hall
- Salinas: In 2015 our recycling rate was 79%. In 2016, have increased our rate to 82%
- Zero discharge and Zero waste landfill sites

### Great Place to Work

- High Performance Work; Safety; and One Family Culture
- High investment in skill building – technical, safety and training specific to the chocolate industry
- Gender diversity is well-represented on site